

May 11, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Cleanup Corporation
 Listing: Tokyo Stock Exchange
 Securities code: 7955
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 Scheduled date of annual general meeting of shareholders: June 25, 2026
 Scheduled date to commence dividend payments: June 26, 2026
 Scheduled date to file annual securities report: June 24, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	134,487	3.5	3,948	90.7	4,454	69.9	3,475	102.2
March 31, 2025	129,987	1.6	2,070	61.5	2,621	44.8	1,719	17.1

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥5,239 million [238.9%]
 For the fiscal year ended March 31, 2025: ¥1,546 million [(35.9)%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2026	96.73	-	5.9	4.8	2.9
March 31, 2025	47.67	-	3.0	2.9	1.6

(2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	93,440	60,444	64.7	1,714.01
March 31, 2025	90,485	57,097	63.1	1,583.18

Reference: Equity
 As of March 31, 2026: ¥60,444 million
 As of March 31, 2025: ¥57,097 million

(3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	4,182	(2,862)	(750)	19,375
March 31, 2025	4,348	(4,497)	251	18,767

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	13.00	-	18.00	31.00	1,118	65.0	2.0
Fiscal year ended March 31, 2026	-	13.00	-	20.00	33.00	1,174	34.1	2.0
Fiscal year ending March 31, 2027 (Forecast)		13.00		20.00	33.00		32.8	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	68,500	4.7	1,900	40.5	2,150	29.2	1,300	29.3	36.86
Fiscal year ending March 31, 2027	142,000	5.6	4,900	24.1	5,350	20.1	3,550	2.1	100.67

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: Yes
- (iv) Restatement: None

Note: For details, see "3. Consolidated Financial Statements and Major Notes (5) Notes on Consolidated Financial Statements (Notes on Changes in Accounting Estimates)" are available.

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	36,442,374 shares
As of March 31, 2025	37,442,374 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,177,640 shares
As of March 31, 2025	1,377,305 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	35,931,550 shares
Fiscal year ended March 31, 2025	36,065,101 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	126,581	3.6	3,177	156.3	4,121	89.9	3,405	121.9
March 31, 2025	122,225	0.8	1,239	122.3	2,170	51.7	1,534	14.2

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	94.77	-
March 31, 2025	42.54	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	87,908	56,624	64.4	1,605.69
March 31, 2025	86,418	54,463	63.0	1,510.14

Reference: Equity

As of March 31, 2026: ¥56,624 million

As of March 31, 2025: ¥54,463 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to "(4) Future outlook" of "1. Overview of Operating Results and Others" on page 3 of the attached materials for the conditions that form the assumptions for the forecasts of financial results and cautions concerning the use thereof.

(Method of accessing supplementary material on financial results and contents of the financial results briefing)

The Company plans to hold a briefing for analysts on Monday, May 25, 2026. The financial results presentation material to be distributed at this meeting will be posted on the Company's website promptly after the briefing.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	18,767	19,375
Notes and accounts receivable - trade, and contract assets	15,601	15,745
Electronically recorded monetary claims - operating	15,749	16,437
Securities	463	-
Merchandise and finished goods	1,783	1,575
Work in process	246	273
Raw materials and supplies	1,794	2,103
Other	1,061	1,126
Total current assets	55,467	56,637
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,692	7,553
Machinery, equipment and vehicles, net	3,724	3,843
Tools, furniture and fixtures, net	1,280	1,296
Land	6,966	7,201
Leased assets, net	1,207	1,348
Construction in progress	467	115
Total property, plant and equipment	21,338	21,358
Intangible assets		
Software	4,747	4,161
Software in progress	752	737
Other	128	128
Total intangible assets	5,628	5,027
Investments and other assets		
Investment securities	4,811	5,700
Retirement benefit asset	466	2,118
Deferred tax assets	267	189
Guarantee deposits	2,023	2,002
Other	533	455
Allowance for doubtful accounts	(50)	(49)
Total investments and other assets	8,051	10,417
Total non-current assets	35,018	36,803
Total assets	90,485	93,440

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	7,480	7,246
Electronically recorded obligations - operating	6,761	4,038
Short-term borrowings	1,500	-
Current portion of long-term borrowings	2,679	2,871
Lease liabilities	259	281
Accounts payable - other	5,318	5,021
Income taxes payable	565	1,073
Accrued consumption taxes	810	676
Contract liabilities	791	898
Provision for bonuses	1,285	1,376
Provision for product warranties	69	75
Asset retirement obligations	-	5
Other	291	290
Total current liabilities	27,812	23,857
Non-current liabilities		
Long-term borrowings	1,840	4,563
Lease liabilities	903	1,047
Long-term accounts payable - other	17	39
Long-term deposits received	1,587	1,584
Provision for retirement benefits for directors (and other officers)	402	402
Asset retirement obligations	432	651
Deferred tax liabilities	391	851
Total non-current liabilities	5,575	9,139
Total liabilities	33,388	32,996
Net assets		
Shareholders' equity		
Share capital	13,267	13,267
Capital surplus	12,351	12,351
Retained earnings	30,609	32,124
Treasury shares	(1,060)	(992)
Total shareholders' equity	55,167	56,750
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,048	2,696
Foreign currency translation adjustment	289	326
Remeasurements of defined benefit plans	(409)	669
Total accumulated other comprehensive income	1,929	3,693
Total net assets	57,097	60,444
Total liabilities and net assets	90,485	93,440

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	129,987	134,487
Cost of sales	88,864	90,266
Gross profit	41,123	44,220
Selling, general and administrative expenses	39,052	40,272
Operating profit	2,070	3,948
Non-operating income		
Interest income	30	49
Purchase discounts	300	319
Compensation income	68	-
Other	270	268
Total non-operating income	669	637
Non-operating expenses		
Interest expenses	50	76
Other	68	55
Total non-operating expenses	119	131
Ordinary profit	2,621	4,454
Extraordinary income		
Gain on sale of non-current assets	3	4
Gain on sale of investment securities	-	195
Subsidy income	57	-
Total extraordinary income	61	199
Extraordinary losses		
Loss on sale and retirement of non-current assets	90	158
Loss on sale of investment securities	-	49
Loss on valuation of investment securities	7	0
Loss on tax purpose reduction entry of non-current assets	57	-
Extra retirement payments	34	33
Impairment losses	2	3
Other	-	1
Total extraordinary losses	191	247
Profit before income taxes	2,490	4,406
Income taxes - current	764	1,185
Income taxes - deferred	7	(254)
Total income taxes	771	931
Profit	1,719	3,475
Profit attributable to owners of parent	1,719	3,475

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	1,719	3,475
Other comprehensive income		
Valuation difference on available-for-sale securities	(15)	648
Foreign currency translation adjustment	92	36
Remeasurements of defined benefit plans, net of tax	(250)	1,078
Total other comprehensive income	(173)	1,763
Comprehensive income	1,546	5,239
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,546	5,239
Comprehensive income attributable to non-controlling interests	-	-

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	13,267	12,351	30,008	(1,060)	54,566
Changes during period					
Dividends of surplus			(1,118)		(1,118)
Profit attributable to owners of parent			1,719		1,719
Purchase of treasury shares				(0)	(0)
Cancellation of treasury shares					
Net changes in items other than shareholders' equity					
Total changes during period	-	-	601	(0)	601
Balance at end of period	13,267	12,351	30,609	(1,060)	55,167

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	2,064	197	(159)	2,102	56,669
Changes during period					
Dividends of surplus					(1,118)
Profit attributable to owners of parent					1,719
Purchase of treasury shares					(0)
Cancellation of treasury shares					
Net changes in items other than shareholders' equity	(15)	92	(250)	(173)	(173)
Total changes during period	(15)	92	(250)	(173)	427
Balance at end of period	2,048	289	(409)	1,929	57,097

Consolidated statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	13,267	12,351	30,609	(1,060)	55,167
Changes during period					
Dividends of surplus			(1,118)		(1,118)
Profit attributable to owners of parent			3,475		3,475
Purchase of treasury shares				(774)	(774)
Cancellation of treasury shares			(843)	843	-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	1,514	68	1,582
Balance at end of period	13,267	12,351	32,124	(992)	56,750

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	2,048	289	(409)	1,929	57,097
Changes during period					
Dividends of surplus					(1,118)
Profit attributable to owners of parent					3,475
Purchase of treasury shares					(774)
Cancellation of treasury shares					-
Net changes in items other than shareholders' equity	648	36	1,078	1,763	1,763
Total changes during period	648	36	1,078	1,763	3,346
Balance at end of period	2,696	326	669	3,693	60,444

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	2,490	4,406
Depreciation	5,401	4,763
Impairment losses	2	3
Increase (decrease) in allowance for doubtful accounts	(64)	(1)
Increase (decrease) in provision for bonuses	127	91
Increase (decrease) in net defined benefit asset or liability	(185)	(77)
Interest and dividend income	(157)	(208)
Interest expenses	50	76
Compensation income	(68)	-
Loss on sales and retirement of non current assets	90	158
Subsidy income	(57)	-
Loss on tax purpose reduction entry of non-current assets	57	-
Decrease (increase) in trade receivables	432	(724)
Decrease (increase) in inventories	(205)	(599)
Decrease (increase) in accounts receivable - other	(1)	53
Decrease (increase) in guarantee deposits	(6)	21
Decrease (increase) in long-term prepaid expenses	(253)	(202)
Increase (decrease) in trade payables	(2,582)	(2,956)
Increase (decrease) in accounts payable - other	(513)	232
Increase (decrease) in long-term accounts payable - other	(13)	21
Loss (gain) on sale of investment securities	-	(145)
Other, net	266	(152)
Subtotal	4,809	4,760
Interest and dividends received	156	207
Interest paid	(47)	(78)
Proceeds from compensation	68	-
Subsidies received	57	-
Income taxes paid	(697)	(707)
Income taxes refund	1	0
Net cash provided by (used in) operating activities	4,348	4,182

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Purchase of property, plant and equipment	(3,289)	(2,122)
Proceeds from sale of property, plant and equipment	3	4
Purchase of intangible assets	(1,186)	(1,401)
Purchase of investment securities	(6)	(5)
Proceeds from sale of investment securities	-	667
Other, net	(18)	(5)
Net cash provided by (used in) investing activities	(4,497)	(2,862)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,500	(1,500)
Repayments of finance lease liabilities	(299)	(273)
Proceeds from long-term borrowings	3,000	6,000
Repayments of long-term borrowings	(2,831)	(3,084)
Purchase of treasury shares	(0)	(774)
Dividends paid	(1,118)	(1,118)
Other, net	0	-
Net cash provided by (used in) financing activities	251	(750)
Effect of exchange rate change on cash and cash equivalents	84	38
Net increase (decrease) in cash and cash equivalents	187	607
Cash and cash equivalents at beginning of period	18,580	18,767
Cash and cash equivalents at end of period	18,767	19,375